

Public Works and Transportation

MISSION STATEMENT

The mission of the Department of Public Works and Transportation (DPWT) programs supported by the General Fund is to ensure the safe and convenient movement of persons and vehicles on County roads; to plan, design, and coordinate development and construction of transportation, pedestrian facilities and most County facilities; to maintain the County's infrastructure; to operate and maintain the traffic signal system and road network in a safe and efficient manner; and to develop and implement transportation and public works policies to maximize efficient service delivery. The General Fund supports programs in the Division of Operations, the Division of Capital Development, the Director's Office and the Real Estate Office.

BUDGET OVERVIEW

The total recommended FY07 Operating Budget for the Department of Public Works and Transportation is \$69,879,460, an increase of \$7,879,280 or 12.7 percent from the FY06 Approved Budget of \$62,000,180. Personnel Costs comprise 52.0 percent of the budget for 747 full-time positions and 15 part-time positions for 477.5 workyears. Operating Expenses and Capital Outlay account for the remaining 48.0 percent of the FY07 budget.

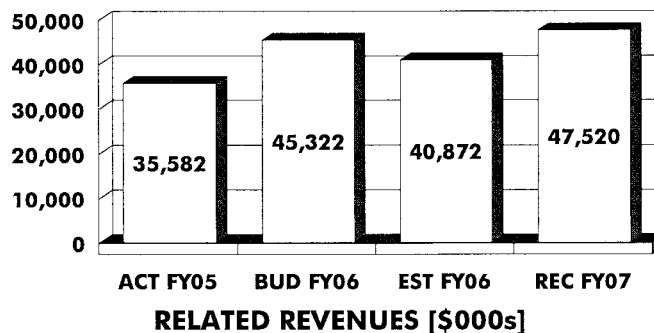
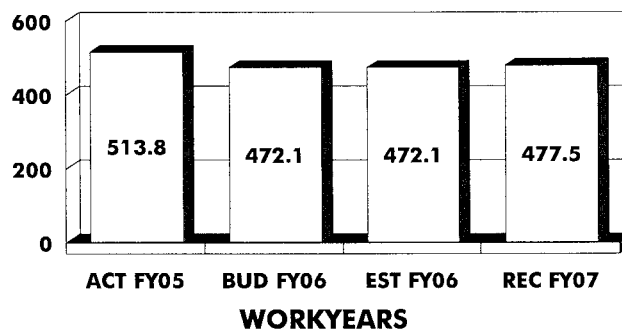
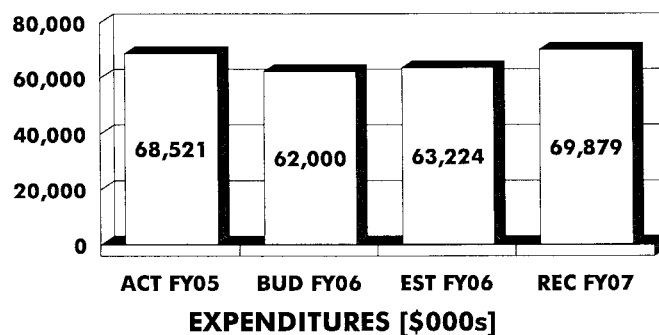
Not included in the above recommendation is a total of \$21,585,660 and 219.8 workyears that are charged to: Capital Improvements Program - CIP (\$14,490,340, 150.4 WYs); Cable Television (\$249,290, 0.5 WY); Water Quality Protection Fund (\$204,500, 2.0 WYs); Fleet Management Services, Motor Pool Internal Service Fund (\$398,000, 2.5 WYs); Liquor Control (\$260,420, 0.5 WY); Bethesda Parking District (\$44,080, 0.4 WY); Montgomery Hills Parking District (\$1,080); Silver Spring Parking District (\$44,080, 0.4 WY); Wheaton Parking District (\$7,530, 0.1 WY); Solid Waste Collection (\$92,090, 1.1 WYs); Solid Waste Disposal (\$747,960, 7.3 WYs); Vacuum Leaf Collection (\$4,325,440, 52.4 WYs); Mass Transit (\$640,850, 2.2 WYs); Bethesda Urban District (\$35,000); Silver Spring Urban District (\$25,000); and Wheaton Urban District (\$20,000). The funding and workyears for these items are included in the receiving departments' budgets.

The Debt Service for the Bradley Noise Abatement and Cabin John Noise Abatement funds is appropriated in the Debt Service fund and is, therefore, not displayed in this section. To pay for the Debt Service, a transfer of funds from the Bradley Noise Abatement fund and the Cabin John Noise Abatement fund to the Debt Service Fund of \$32,650 and \$9,320, respectively, is required. For FY07, the County Executive recommends maintaining the current tax rate of \$0.040 per \$100 of assessed value for the Bradley Noise Abatement District and \$0.001 per \$100 of assessed value for the Cabin John Noise Abatement District.

Program Summary

	Expenditures	WYs
Automation	560,420	3.5
Bridge Maintenance	189,420	1.3
Facility Engineering and Management Services	962,950	9.3
Facility Maintenance and Operations	19,919,730	111.9
Noise Abatement Districts	0	0.0
Parking Outside the Parking Districts	707,760	1.5
Central Duplicating, Imaging, Archiving & Mail Svcs.	5,148,300	30.0
Real Estate Office	913,900	7.9
Resurfacing	1,975,330	4.9
Roadway and Related Maintenance	17,546,420	166.5
Snow Removal/Wind/Rain Storms	3,297,530	26.9
Streetlighting	428,580	0.6
Traffic Planning	282,620	3.5
Traffic and Pedestrian Safety	1,067,010	6.5
Traffic Sign & Marking	2,316,100	15.7
Traffic Signals & Advanced Transportation Mgmt. Syst.	2,299,400	14.5
Trail Maintenance	50,000	0.0
Transportation Community Outreach	213,910	1.0
Transportation and Facility Planning	196,050	1.5
Transportation and Facility Design	597,410	3.5
Transportation and Facility Construction	525,940	2.9
Transportation Management and Operations	1,350,890	6.4
Transportation Policy	498,530	3.5
Tree Maintenance	3,887,180	16.0
Administration	4,944,080	38.2
Totals	69,879,460	477.5

Trends



HIGHLIGHTS

- ❖ Provide for enhanced emergency tree maintenance to reduce backlog of work orders by 50 percent.
 - ❖ Add funding for new street tree preservation or block pruning services in the CIP.
 - ❖ Provide for enhanced removal of roadside foliage blocking traffic control devices to improve visibility and intersection safety.
 - ❖ Implement industrial wastewater management at County depots and other facilities.
 - ❖ Comply with living wage legislation and provide additional funds for existing contractual custodial services at County facilities.
 - ❖ Provide for maintenance of the new Rockville Library and annualized cost of the Germantown Library.
 - ❖ Maintain an additional 24.8 lane miles of newly accepted subdivision roads for a total of 4,726.4 lane miles.
 - ❖ Increase resources for the Street Tree Planting Program transferred from the Department of Environmental Protection.
 - ❖ Provide a new Environmental Compliance Advisor to ensure Departmental adherence with National Pollutants Discharge Elimination System (NPDES) and pollution prevention regulations.
 - ❖ Provide for State-mandated weed control on County roadways.
 - ❖ Add funds for the newly created Traffic Signal Modernization CIP project to initiate the planning phase.
 - ❖ Productivity Enhancements Implemented in FY05
 - **Electricity Procurement Savings:** Serving as the lead procurement agency for a 17-member Aggregation Group, the County has worked to procure electricity supply at rates less than the Standard Offer Service. The County has saved the Aggregation Group \$2.0 million in the procurement of electricity since May 2004.
 - **Streetlight Pole Numbering:** Identification tags are being installed on all County-owned streetlights to facilitate repair of outages. These tags will allow residents to accurately identify and report specific outages. As a result, the County's response time to outage complaints will improve.
 - **Light Emitting Diode (LED) program:** Completed the first year of a five-year initiative to install LED-type lights at all County-owned traffic signals. LED technology provides brighter, more efficient traffic signals and uses less energy. In FY05, 50 intersections were completed.
 - **Incident Management Team** to respond to accidents and problems that block travel lanes restoring normal traffic flow quickly and reducing unnecessary congestion.
 - **Snow Operations Tracking System - Phase 1:** This web-based application enables Highway Services staff to enter and track snow operations status information and to provide basic mapping of neighborhood snow route completion.
 - **Improved communication** on new transportation projects through informational workshops on all CIP projects to learn about issues related to planned projects.
- Productivity Enhancements Planned for Remaining FY06 and FY07**
- **Customer Service Center:** A consolidated customer service call center provides residents with a single phone number to access most DPWT services.
 - **Advance Utility Coordination:** This initiative will advance the relocation of overhead and underground public utilities throughout the limits of transportation projects. This initiative will shorten construction duration, lessening construction cost by eliminating the need for contractors to increase their bids for utility delays.
 - **Snow Operations Tracking System - Phase 2:** In FY06, this web-based application will allow County residents to check on the progress of road and neighborhood plowing. This new information feature will keep residents up-to-date on the County's progress in clearing roads and streets and will help to cut down on premature calls for missed streets.
 - **Roadway Permanent Patching:** The Division of Operations is testing the viability and cost effectiveness of performing roadway permanent patching with chip sealing (liquid asphalt and stone) instead of hot mix asphalt. Preliminary results indicate improved production in the field at reduced costs per lane mile.
 - **Project Management Enterprise:** This software tool will allow project managers to systematically plan budgets and schedules, monitor changes, and adjust workload and schedules based on real-time data, thereby optimizing staff productivity.

PROGRAM CONTACTS

Contact Linda Wise of the Department of Public Works and Transportation at 240.777.7164 or Gladys Balderrama of the Office of Management and Budget at 240.777.2751 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Automation

The Automation Program provides staffing, material, and support to develop and maintain information systems in support of the Department's business operations. This includes purchase and maintenance of IT equipment, service and support for major business systems, strategic visioning and analysis for planned IT investments, and day-to-day end use support. In addition, this program provides for coordination with the County Department of Technology Services.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	527,020	4.0
FY07 CE Recommended	560,420	3.5

Bridge Maintenance

This program provides for the basic maintenance of bridges and box culverts along County-maintained roadways, including removal of debris under and around bridges; wall and abutment repainting; trimming trees and mowing banks around bridge approaches; and guardrail repair. Minor asphalt repairs and resurfacing of bridges and bridge approaches are also included.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	177,610	1.3
FY07 CE Recommended	189,420	1.3

Facility Engineering and Management Services

This program: develops and oversees the energy and facility environmental programs; monitors new and renovated building systems to ensure proper functioning; performs building systems diagnostics to analyze failures and recommend corrective measures; conducts facility assessments of building conditions; evaluates maintenance standards; and investigates indoor air quality complaints. This program also oversees the utilities management function and implements strategies to maximize cost savings from utility deregulation throughout the County. This program is also responsible for the personnel, budget, and finance functions of the Division of Operations providing essential services to the Division and serving as point of contact for other departments.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	974,110	9.3
FY07 CE Recommended	962,950	9.3

Facility Maintenance and Operations

Facility Maintenance and Operations Section (FMOS) provides for the comprehensive planning and delivery of maintenance and oversight of building-related operations at County facilities, including garages and parking lots within the County's Parking Lot Districts. Components of this program are deferred

maintenance, housekeeping, grounds maintenance, recycling, building structure and envelope maintenance, electrical/mechanical systems operations and maintenance, small to mid-sized remodeling projects, and customer service. Energy management technicians monitor and maintain heating and cooling systems to ensure the most efficient use of these services. In addition, FMOS manages several comprehensive CIP projects aimed at sustaining efficient and reliable facility operation to protect and extend the life of the County's investment in facilities and equipment. FMOS also provides and coordinates the required maintenance of the County's Stormwater Management facilities.

FY07 Recommended Changes

- ☐ *Provide for maintenance of the new Rockville Library and annualized cost of the Germantown Library.*
- ☐ *Implement industrial wastewater management at County depots and other facilities.*
- ☐ *Comply with living wage legislation and provide additional funds for existing contractual custodial services at County facilities.*

	Expenditures	WYs
FY06 Approved	17,548,200	111.9
FY07 CE Recommended	19,919,730	111.9

Noise Abatement Districts

The Bradley and Cabin John Noise Abatement Special Taxation Districts were created in 1991 to levy a tax to defray certain State-ineligible costs associated with the construction of noise barriers along the Capital Beltway that will benefit the properties in the districts. Proceeds of the tax are used to reimburse the County for debt service related to the general obligation bond proceeds which were initially used to finance the construction. The program also involves evaluation and negotiations with new communities that desire to explore their eligibility for establishment of new Noise Abatement Districts and coordination with the State Highway Administration.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	0	0.0
FY07 CE Recommended	0	0.0

Parking Outside the Parking Districts

This program administers, operates, and maintains the parking program outside the Parking Districts. Included in this program are residential permit parking, the Bethesda Library lot, and peak hour traffic enforcement. The residential permit parking program is responsible for the sale of parking permits and parking enforcement in these areas. Participation in the program is requested through a petition of the majority of the citizens who live in that area. The program is designed to mitigate the adverse impact of commuters parking in residential areas. The Bethesda Library lot is provided with meter maintenance, meter collection, and enforcement services. Peak hour traffic enforcement in the Bethesda and Silver Spring Central Business Districts assures the availability of travel lanes during peak traffic periods. The program is also responsible for the management of County employee parking in the Rockville core.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	623,790	1.1
FY07 CE Recommended	707,760	1.5

Central Duplicating, Imaging, Archiving & Mail Svcs.

This program provides timely and efficient document management through: high-speed photocopying service to all County agencies; desktop and electronic publishing; high-speed color copying; bindery; digital imaging; and electronic and physical archiving of County records. This program also serves as point of contact for County printing material produced and completed by Montgomery County Public Schools (MCPS). A print shop consolidation took effect in FY00 in which all County offset printing is provided by MCPS. This program also provides for the daily receipt, sorting, and distribution of mail deliveries from the U.S. Postal Service and inter-office mail to County agencies.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	4,481,340	29.4
FY07 CE Recommended	5,148,300	30.0

Real Estate Office

This program provides for leasing, space management and site evaluation. The leasing function recommends, plans, coordinates, implements, and administers the leasing of County real property for both revenue and expense leases. It also provides technical support to site evaluation committees for Capital Improvements Program (CIP) projects and handles the reuse of closed school facilities. The space management function provides for the efficient and aesthetic utilization of space in County-owned and leased facilities. The property acquisition function is responsible for acquiring land for capital projects, the administration of abandonment of rights-of-way which have been or currently are in public use, and the disposition of surplus public properties to public or quasi-public agencies and the public.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	847,040	7.9
FY07 CE Recommended	913,900	7.9

Resurfacing

This program provides for the contracted surface treatment of the County's residential and rural roadway infrastructure.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	1,884,760	4.9
FY07 CE Recommended	1,975,330	4.9

Roadway and Related Maintenance

Roadway maintenance includes asphalt road patching (temporary and permanent roadway repairs, skin patching, and crack sealing); shoulder maintenance; and storm drain maintenance, including erosion repairs, roadway ditch and channel repairs, cleaning enclosed storm drains, and repair and/or replacement of drainage pipes. Related activities include: mowing; roadside clearing and grubbing; guardrail repair and replacement; street cleaning; regrading and reshaping dirt roads; and temporary maintenance of curbs, gutters, and sidewalks.

Starting in FY07, DPWT will provide routine maintenance of roadway, bridges, and storm drain surfaces and other miscellaneous items for Park roads. Funding to support these activities as well as the cost of one equipment operator position have been transferred to DPWT.

FY07 Recommended Changes

- ☐ *Transfer Parks roadway related maintenance responsibility from M-NCPPC to DPWT.*
- ☐ *Provide for State-mandated weed control on County roadways.*
- ☐ *Maintain an additional 24.8 lane miles of newly accepted subdivision roads.*

	Expenditures	WYs
FY06 Approved	15,819,260	165.7
FY07 CE Recommended	17,546,420	166.5

Snow Removal/Wind/Rain Storms

This program includes the removal of storm debris and snow from County roadways. This includes plowing and applying salt and sand; equipment preparation and cleanup from snow storms; and wind and rain storm cleanup. Efforts to improve the County's snow removal operation have included snow summit conferences; equipping other County vehicles with plows; and using a variety of contracts to assist in clearing streets.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	3,069,110	26.9
FY07 CE Recommended	3,297,530	26.9

Streetlighting

This program includes investigation of citizen requests for new or upgraded streetlights; design or review of plans for streetlight installations on existing roads, bikeways and pedestrian facilities, and projects that are included in the CIP; coordination and inspection of streetlight installations and maintenance by utility companies; maintenance of all County-owned streetlights by contract; and inspection of contractual maintenance and repair work.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	395,430	0.6
FY07 CE Recommended	428,580	0.6

Traffic Planning

This program provides for traffic engineering and safety review of road construction projects in the CIP; review of master plans, preliminary development plans, and road geometric standards from a pedestrian, bicycle, and traffic engineering and safety standpoint. The program also includes studies to identify small scale projects to improve the capacity and safety of intersections at spot locations throughout the County, the design of conceptual plans for such improvements, as well as the review of development plans and coordination of all such reviews within DPWT; review of traffic and pedestrian impact studies for the Local Area Review process; and development, review, approval, and monitoring of development-related transportation mitigation agreements.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	349,890	4.7
FY07 CE Recommended	282,620	3.5

Traffic and Pedestrian Safety

This program provides for engineering studies to evaluate and address concerns about pedestrian and traffic safety, and parking issues on neighborhood streets, arterial, and major roadways. Data on speed, vehicular and pedestrian volumes, geometric conditions and collision records are collected and analyzed. Plans are developed to enhance neighborhood and school zone safety, maintain livable residential environments, and provide safe and efficient traffic flow as well as safe pedestrian access on arterial and major roads.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	952,720	6.4
FY07 CE Recommended	1,067,010	6.5

Traffic Sign & Marking

This program includes conducting engineering investigations of citizen complaints about traffic signs, street name signs, pavement markings (centerlines, lane lines, edge lines, crosswalks, raised pavement markers, etc.), and inadequate visibility at intersections. It also includes design, review, and field inspection of traffic control plans for CIP road projects and for permit work performed in rights-of-way. The program includes fabrication and/or purchase of signs; installation and maintenance of all traffic and pedestrian signs, and street name signs (including special advance street name signs); repair or replacement of damaged signs; installation and maintenance of all pavement markings; safety-related trimming of roadside foliage obstructing traffic control devices; and day-to-day management of the traffic materials and supplies inventory. This program is also responsible for the issuance of permits for use of County roads and rights-of-way for special events such as parades, races, and block parties.

FY07 Recommended Changes

- ❑ *Provide for enhanced removal of roadside foliage blocking traffic control devices to improve driver visibility and intersection safety.*

	Expenditures	WYs
FY06 Approved	1,943,950	16.9
FY07 CE Recommended	2,316,100	15.7

Traffic Signals & Advanced Transportation Mgmt. Syst.

This program provides for the general engineering and maintenance activities associated with the design, construction and maintenance of traffic signals, the Advanced Transportation Management System (ATMS), and the communication infrastructure that supports these programs and the County's fiber optic based network. Included in this program are proactive and reactive maintenance of the field devices and related components such as traffic signals, flashers, traffic surveillance cameras, variable message signs, travelers' advisory radio sites, twisted pair copper interconnect, and fiber optic cable and hub sites; and support of the Traffic Signal, ATMS and FiberNet CIP projects. This program also includes provision of testimony for the County in court cases involving traffic signals.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	2,176,380	14.6
FY07 CE Recommended	2,299,400	14.5

Trail Maintenance

This program provides general maintenance activities for trails that are included in the County's inventory. Activities include, but are not limited to, resurfacing, mowing, clearing/grubbing, and tree maintenance. Grading for drainage control of the shoulders and the path itself is also part of this program.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	50,000	0.0
FY07 CE Recommended	50,000	0.0

Transportation Community Outreach

The Community Outreach program objective is to: inform County residents of DPWT's services, programs, and procedures; enhance their understanding of the department's organization and responsibilities; enhance their ability to contact directly the appropriate DPWT office; and provide feedback so DPWT can improve its services. Staff works with the Public Information Office to respond to media inquiries. Staff refers and follows up on residents' concerns; attends community meetings; and convenes action group meetings at the request of the Regional Services Center directors. Significant components of community outreach are the coordination of Renew Montgomery, a neighborhood revitalization program, and the Keep Montgomery County Beautiful program, which includes the Adopt-A-Road program, a beautification grants program, and annual beautification awards.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	197,160	1.0
FY07 CE Recommended	213,910	1.0

Transportation and Facility Planning

The Transportation Facility Planning program reviews proposals for compliance with master plans and the need for projects through travel demand forecasting and traffic analysis. These analyses are performed at a higher level of detail than what can be provided during the master plan process. Field investigations and reconnaissance are conducted and typical sections and preliminary horizontal and vertical alignments are developed. Community, environmental, historical, land use, traffic/transit usage, pedestrian/bicycle, ADA, right-of-way impacts and project costs are identified and evaluated. Community involvement and agency coordination is initiated and continued throughout the study, which culminates in a written project prospectus including study findings and recommendations for advancing to a stand-alone CIP project.

The building facility planning program works with County departments to develop their strategic facility plans and in developing Programs of Requirements with general and specific requirements for new facilities. Alternatives are developed to determine whether to use existing space, lease new space, buy an existing facility, renovate/expand an existing facility, or construct a new facility. The program also provides technical assistance in site selection, cost estimates, facility feasibility studies, and guidance and direction for private developers interested in developing County facilities.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	200,870	1.9
FY07 CE Recommended	196,050	1.5

Transportation and Facility Design

This program provides for the development of environmentally sound and aesthetically pleasing engineering construction plans and specifications that meet applicable local, State and Federal laws and regulations for all transportation projects in the County's Capital Improvements Program (CIP). This includes planning, surveying, and designing roads, bridges, traffic improvements, pedestrian, bicycle and mass transit facilities, and storm drains; inspection, renovation, preservation and rehabilitation of existing bridges; as well as facilities. This program also provides comprehensive architectural and engineering services from planning through design. Functional elements include programming, contract administration, design management, and project management.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	505,640	3.2
FY07 CE Recommended	597,410	3.5

Transportation and Facility Construction

This program provides for the overall construction administration and inspection of the Department's transportation and facility Capital Improvements Program (CIP) projects. This includes preparing and awarding construction contracts, monitoring construction expenditures and schedules, processing contract payments, providing construction inspection, and inspecting and testing materials used in capital projects. This program also includes materials manufacturing plant inspections and testing of materials for work performed by private developers under permit with the County. Facility construction provides construction management of CIP facilities through construction completion, including programming, contract administration, construction management and project management.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	462,720	3.0
FY07 CE Recommended	525,940	2.9

Transportation Management and Operations

This program provides for the daily operations of the County's transportation management program to include operations of the Transportation Management Center (TMC), the computerized traffic signal system, the aerial surveillance sub-program, and multi-agency incident management response and special event traffic management. This program also provides hardware and software support for the TMC's computer and network infrastructure, and investigation of citizen complaints about traffic signal timing, synchronization and optimization.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	1,237,430	2.9
FY07 CE Recommended	1,350,890	6.4

Transportation Policy

This program provides for the integration of all transportation plans, projects, and programs to ensure Department-wide coordination and consistency. The program provides a strategic planning framework for the identification and prioritization of new capital and operating transportation projects and programs for implementation at the County and State levels. The program advocates and explains the County's transportation priorities to the Council and State Delegation. This program also includes a liaison role and active participation with local and regional bodies such as WMATA, M-NCPPC, the Metropolitan Washington Council of Governments (COG), the Transportation Planning Board (TPB), and the Maryland Department of Transportation. This program involves active participation in the master planning process in order to advance transportation priorities and ensure the ability to implement proposed initiatives. The development of transportation policy, legislation, and infrastructure financing proposals are included in this program, including administration of the Impact Tax Program, development and negotiation of participation

agreements with private developers, and the Development Approval Payment program.

FY07 Recommended Changes

	Expenditures	WYs
FY06 Approved	473,700	3.5
FY07 CE Recommended	498,530	3.5

Tree Maintenance

The operating budget portion of the Tree Maintenance program provides for emergency tree maintenance services in the public rights-of-way. The program provides priority area-wide emergency tree and stump removal and pruning to ensure the safety of pedestrians and cyclists, minimize damage to property, and provide adequate road clearance and sign, signal, and streetlight visibility for motorists.

Starting in FY07, the street tree planting function is transferred to DPWT as part of the overall Tree Maintenance Program. The Department of Environmental Protection will continue to identify priority tree planting areas.

FY07 Recommended Changes

- ☐ *Enhance emergency tree maintenance service to reduce backlog of work orders by 50 percent.*
- ☐ *Increase resources for the Street Tree Planting program.*

	Expenditures	WYs
FY06 Approved	2,514,950	15.5
FY07 CE Recommended	3,887,180	16.0

Administration

The Director's Office provides overall leadership for the Department, including policy development, planning, accountability, service integration, customer service, and the formation of partnerships. It also handles administration of the day-to-day operations of the department, including direct service delivery, budget and fiscal management oversight (capital and operating), training, contract management, logistics and facilities support, human resources management and information technology. In addition, administration staff coordinates the departmental review of proposed State legislation and provides a liaison between the County and WMATA. The Department consists of five divisions: the Division of Capital Development, the Division of Operations, the Division of Fleet Management Services, the Division of Solid Waste Management Services and the Division of Transit Services. The Administration program includes efforts of staff from all divisions of the Department.

FY07 Recommended Changes

- ☐ *Provide new Environmental Compliance Advisor to ensure Departmental adherence with National Pollutants Discharge Elimination System (NPDES) and pollution prevention regulations.*

	Expenditures	WYs
FY06 Approved	4,587,100	35.5
FY07 CE Recommended	4,944,080	38.2

BUDGET SUMMARY

	Actual FY05	Budget FY06	Estimated FY06	Recommended FY07	% Chg Bud/Rec
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	25,386,036	22,586,560	22,849,480	24,163,850	7.0%
Employee Benefits	8,665,999	9,243,180	9,090,880	10,104,380	9.3%
County General Fund Personnel Costs	34,052,035	31,829,740	31,940,360	34,268,230	7.7%
Operating Expenses	29,727,275	25,689,100	26,659,100	30,462,930	18.6%
Debt Service Other	25	0	0	0	—
Capital Outlay	26,499	0	0	0	—
County General Fund Expenditures	63,805,834	57,518,840	58,599,460	64,731,160	12.5%
PERSONNEL					
Full-Time	701	643	643	718	11.7%
Part-Time	14	14	14	14	—
Workyears	486.8	442.7	442.7	447.5	1.1%
REVENUES					
Highway User State Aid	30,333,441	38,566,658	34,759,050	40,720,950	5.6%
Residential Parking Permits	129,522	120,710	120,710	80,000	-33.7%
Maintenance of Traffic Signals	636,167	634,700	634,700	634,700	—
Grey Courthouse: Maintenance	0	387,000	387,000	387,000	—
Strathmore: Maintenance & Utilities	0	50,000	50,000	150,000	200.0%
Rockville Visitor Parking	64,329	42,000	55,000	55,000	31.0%
County General Fund Revenues	31,163,459	39,801,068	36,006,460	42,027,650	5.6%
BRADLEY NOISE ABATEMENT					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Bradley Noise Abatement Personnel Costs	0	0	0	0	—
Operating Expenses	0	0	0	0	—
Capital Outlay	0	0	0	0	—
Bradley Noise Abatement Expenditures	0	0	0	0	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.0	0.0	0.0	0.0	—
REVENUES					
Property Tax	36,966	43,520	41,110	12,880	-70.4%
Investment Income	666	0	0	0	—
Bradley Noise Abatement Revenues	37,632	43,520	41,110	12,880	-70.4%
CABIN JOHN NOISE ABATEMENT					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Cabin John Noise Abatement Personnel Costs	0	0	0	0	—
Operating Expenses	0	0	0	0	—
Capital Outlay	0	0	0	0	—
Cabin John Noise Abatement Expenditures	0	0	0	0	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.0	0.0	0.0	0.0	—
REVENUES					
Property Tax	12,302	13,920	14,470	90	-99.4%
Investment Income	236	0	0	0	—
Cabin John Noise Abatement Revenues	12,538	13,920	14,470	90	-99.4%
GRANT FUND MCG					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund MCG Personnel Costs	0	0	0	0	—

	Actual FY05	Budget FY06	Estimated FY06	Recommended FY07	% Chg Bud/Rec
Operating Expenses	176,529	0	0	0	—
Capital Outlay	0	0	0	0	—
Grant Fund MCG Expenditures	176,529	0	0	0	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.0	0.0	0.0	0.0	—
REVENUES					
State Homeland Security Grant	97,680	0	0	0	—
County & Municipal Agency Domestic Preparedness	78,849	0	0	0	—
Grant Fund MCG Revenues	176,529	0	0	0	—
PRINTING AND MAIL INTERNAL SERVICE FUND					
EXPENDITURES					
Salaries and Wages	1,275,957	1,384,280	1,294,730	1,505,660	8.8%
Employee Benefits	448,753	524,990	469,010	588,880	12.2%
Printing and Mail Internal Service Fund Personnel Costs	1,724,710	1,909,270	1,763,740	2,094,540	9.7%
Operating Expenses	2,798,913	2,572,070	2,843,020	2,810,950	9.3%
Capital Outlay	14,640	0	17,800	242,810	—
Printing and Mail Internal Service Fund Expenditures	4,538,263	4,481,340	4,624,560	5,148,300	14.9%
PERSONNEL					
Full-Time	28	29	29	29	—
Part-Time	1	1	1	1	—
Workyears	27.0	29.4	29.4	30.0	2.0%
REVENUES					
Mail Revenues	1,914,156	2,593,390	2,042,720	2,510,493	-3.2%
Print Revenues	2,261,672	2,016,000	2,259,440	2,348,960	16.5%
Imaging/Archiving	16,137	853,760	877,120	620,128	-27.4%
Other	0	0	-369,000	0	—
Printing and Mail Internal Service Fund Revenues	4,191,965	5,463,150	4,810,280	5,479,581	0.3%
DEPARTMENT TOTALS					
Total Expenditures	68,520,626	62,000,180	63,224,020	69,879,460	12.7%
Total Full-Time Positions	729	672	672	747	11.2%
Total Part-Time Positions	15	15	15	15	—
Total Workyears	513.8	472.1	472.1	477.5	1.1%
Total Revenues	35,582,123	45,321,658	40,872,320	47,520,201	4.9%

FY07 RECOMMENDED CHANGES

	Expenditures	WYs
COUNTY GENERAL FUND		
FY06 ORIGINAL APPROPRIATION	57,518,840	442.7
Changes (with service impacts)		
Enhance: Emergency tree maintenance service [Tree Maintenance]	976,400	0.0
Enhance: Maintenance of new facilities opening in FY07 [Facility Maintenance and Operations]	459,000	0.0
Enhance: Removal of foliage obstructing traffic control devices to improve driver safety [Traffic Sign & Marking]	164,000	0.0
Enhance: Maintenance of new subdivision roads or lane miles added to the County's inventory [Roadway and Related Maintenance]	110,700	0.0
Add: Environmental Compliance Advisor position to oversee adherence to NPDES Regulations and pollution prevention across DPWT divisions [Administration]	100,000	1.0
Enhance: Annualize cost for maintenance of the New Germantown Pool [Facility Maintenance and Operations]	56,790	0.0
Enhance: Maintenance of Industrial Wastewater Facilities [Facility Maintenance and Operations]	55,390	0.0
Enhance: Add Highway Inspector position (0.5 WY) to oversee Street Tree Planting Program [Traffic Sign & Marking]	34,270	0.5
Enhance: Resurface additional 5.7 rural/residential lane miles in the CIP [Resurfacing]	25,000	0.0
Add: Weed control spraying on County highways [Roadway and Related Maintenance]	22,000	0.0
Enhance: Maintenance of additional lane miles resulting from completed CIP projects [Roadway and Related Maintenance]	17,000	0.0

	Expenditures	WYs
Enhance: Maintenance of additional traffic signals [Traffic Signals & Advanced Transportation Mgmt. Syst.]	12,000	0.0
Other Adjustments (with no service impacts)		
Increase Cost: FY07 Compensation	1,262,160	0.0
Increase Cost: Motor Pool Rate Adjustment	1,182,200	0.0
Increase Cost: CPI adjustment for contracts	737,260	0.0
Increase Cost: Custodial contract at living wage to provide current level of service at 81 County facilities [Facility Maintenance and Operations]	720,000	0.0
Increase Cost: Group Insurance Adjustment	581,350	0.0
Increase Cost: Retirement Adjustment	349,840	0.0
Increase Cost: Reduce personnel charges to CIP for three MLS II positions	218,900	1.5
Shift: Tree Planting Program from Environmental Protection [Tree Maintenance]	190,000	0.0
Shift: Transfer responsibility from M-NCPPC to DPWT for routine maintenance of Parks' roadways, bridges, and storm drain surfaces and other miscellaneous items and one equipment operator position [Roadway and Related Maintenance]	143,360	1.0
Increase Cost: Reduce charges to CIP - work performed is more in line with the PSP	80,710	0.9
Increase Cost: Records Management/Imaging charges	14,150	0.0
Increase Cost: Software/Hardware Maintenance Contracts	13,800	0.0
Increase Cost: Printing and mail charges	7,620	0.0
Decrease Cost: Reduce office supplies expense	-7,620	0.0
Decrease Cost: Group Insurance Adjustment	-8,800	0.0
Decrease Cost: Retirement Adjustment	-9,340	0.0
Decrease Cost: Elimination of one-time items approved in FY06	-92,850	0.0
Decrease Cost: Annualization of FY06 Personnel Costs	-202,970	-0.1
FY07 RECOMMENDED:	64,731,160	447.5
PRINTING AND MAIL INTERNAL SERVICE FUND		
FY06 ORIGINAL APPROPRIATION	4,481,340	29.4
Changes (with service impacts)		
Enhance: Records Management/Imaging Initiative	181,000	0.0
Other Adjustments (with no service impacts)		
Increase Cost: Master Lease Payments	162,860	0.0
Increase Cost: Printing/Mail Equipment (second master lease)	79,950	0.0
Increase Cost: FY07 Compensation	78,910	0.0
Increase Cost: Paper and other printing materials to reflect cost increases which are higher than CPI	50,000	0.0
Increase Cost: Overtime	40,000	0.0
Increase Cost: Annualization of FY06 Lapsed Positions	39,990	0.6
Increase Cost: Retirement Adjustment	22,560	0.0
Increase Cost: Group Insurance Adjustment	20,250	0.0
Increase Cost: CPI Adjustment for Contracts	16,000	0.0
Increase Cost: Records Management	640	0.0
Decrease Cost: Elimination of One-Time Items Approved in FY06	-1,660	0.0
Decrease Cost: Motor Pool Rate Adjustment	-7,100	0.0
Decrease Cost: Annualization of FY06 Personnel Costs	-16,440	0.0
FY07 RECOMMENDED:	5,148,300	30.0

FUTURE FISCAL IMPACTS

Title	CE REC. FY07	FY08	FY09	(\$000's) FY10	FY11	FY12
This table is intended to present significant future fiscal impacts of the department's programs.						
COUNTY GENERAL FUND						
Expenditures						
FY07 Recommended	64,731	64,731	64,731	64,731	64,731	64,731
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	375	375	375	375	375
These figures represent the annualization of FY07 increments, general wage adjustments, and associated benefits.						
Labor Contracts - Labor Contracts -- Shoe Allowance	0	-7	-7	-7	-7	-7
OE						
These figures represent the annualization of FY07 increments, general wage adjustments, and associated benefits.						
Labor Contracts - SWS Charges	0	-8	-8	-8	-8	-8
These figures represent the annualization of FY07 increments, general wage adjustments, and associated benefits.						
Advanced Transportation Management System	0	63	93	126	156	189
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Brookville Service Park	0	0	33	120	120	120
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Burtonsville Access Road	0	0	0	8	8	8
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Citadel Avenue Extended	0	0	5	5	5	5
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Elevator Modernization	0	-6	-12	-18	-24	-30
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Energy Conservation: MCG	0	-90	-135	-180	-225	-270
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Fairland Road Improvement	0	0	10	10	10	10
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Father Hurley Blvd. Extended	0	0	0	0	34	34
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Greencastle Road	0	0	8	8	8	8
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
HVAC/Elec Replacement: MCG	0	-12	-18	-24	-30	-36
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Life Safety Systems: MCG	0	-6	-9	-12	-15	-18
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Matthew Henson Trail	0	0	0	0	0	49
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Moneysworth Farm Reuse	0	9	9	9	9	9
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Montrose Parkway West	0	0	0	108	108	108
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Multi-Agency Driver Training Facility	0	6	6	6	6	6
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Muncaster Road Improvements	0	4	4	4	4	4
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Nebel Street Extended	0	0	10	10	10	10
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						

Title	CE REC.			(\$000's)		
	FY07	FY08	FY09	FY10	FY11	FY12
Quince Orchard Road	0	4	4	4	4	4
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Redland Rd from Crabbs Branch Way - Braederwood La	0	0	5	5	5	5
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Resurfacing: Rural/Residential Roads	0	550	775	1,000	1,000	1,000
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Seven Locks Technical Center Phase II	0	117	117	117	117	117
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Silver Spring Civic Building	0	208	294	294	294	294
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Silver Spring Redevelopment Pgm	0	18	35	35	35	35
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Streetlight Enhancements-CBD/Town Center	0	22	33	44	55	66
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Streetlighting	0	50	75	100	125	150
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Stringtown Road Extended	0	17	17	17	17	17
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Traffic Signals	0	72	108	144	180	216
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Travilah Road	0	0	7	7	7	7
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Valley Park Drive	0	5	5	5	5	5
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Wheaton Redevelopment Program	0	6	9	11	14	16
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Woodfield Road Extended	0	0	6	6	6	6
These figures represent the impacts on the Operating Budget (maintenance, utilities, staff) of projects included in the County Executive's FY07-12 Recommended Capital Improvements Program.						
Subtotal Expenditures	64,731	66,129	66,586	67,061	67,140	67,236

PRINTING AND MAIL INTERNAL SERVICE FUND

Expenditures						
FY07 Recommended	5,148	5,148	5,148	5,148	5,148	5,148
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	19	19	19	19	19
These figures represent the annualization of FY07 increments, general wage adjustments, and associated benefits.						
Capital Outlay Replacement per Schedule	0	224	402	224	406	579
Master Lease Payments for Deferred and Scheduled Capital Outlay	0	323	323	323	243	0
Replace deferred and scheduled printing and mail equipment (Master Lease payments)						
Subtotal Expenditures	5,148	5,714	5,892	5,714	5,816	5,746